

LETTER FROM THE PRESIDENT

This year's Annual Report highlights some great wins, despite business conditions that proved to be complicating—like sustained high interest rates and anticipated (but unknown) outputs of the national and state elections. As you will discover here, it was a banner year for CREDC results!

Our business development team achieved nine recruitment and expansion wins, resulting in \$338 million in capital investment, 445 new and retained jobs, and the subscription of 343,506 square feet of mostly industrial employment space. From announcing \$300,000 in SRF awards to

Analog Devices to advancing site variables for the go-live of Summit Truck Body in Ridgefield, our 2024 business successes underline that Clark County, WA, is a great place to locate and grow a business. Vigor Industrial's expanded \$1 billion contract to scale up manufacturing of MSV-Light landing crafts is a compound CREDC project success, yielding the dividend of 180 new jobs and injecting an estimated \$48 million into our local economy.

These wins for the community are achievable only through consistent CREDC investor support. Thank you to CREDC's annual and multi-year investors for

establishing the foundation for staff to function with predictability and confidence!

Along with new and increased investors who prioritize a healthy business environment—Your commitment creates a powerful multiplier, generating \$34 of business-to-business activity for every \$1 invested in CREDC. Learn about this work and don't miss the breadth of business outreach by WA APEX Accelerator, hosted by CREDC, or the advancement of our JustNorth campaign. Dig into the report to learn more about your CREDC investment at work.

As our county measures strong growth across economic indicators, we cannot lose focus on our comprehensive goals or the conditions that find us able to attract strong investments today. Inertia itself does not guarantee future growth; and now, as much as ever, we must reflect on the ground-laying work of the past and the community qualities that contribute to our present-day wins.

We are grateful for your partnership and our shared investment in growing a durable and vital economy. There are many more wins to achieve together.

With best regards,

Jennifer Baker

President & CEO

Columbia River Economic Development Council





ECONOMIC GROWTH AND PROSPERITY FOR CLARK COUNTY

As Washington State's official Associate Development Organization in Clark County, CREDC unites 150 private and public partners dedicated to advancing regional economic vitality through business growth and innovation.

Our team provides free, confidential services to companies looking to startup, grow, or relocate to Southwest Washington. Each year, we visit over 100 traded sector businesses, taking a consultative approach to help companies reduce costs, save time, optimize talent, and grow sales. By leveraging partnerships at the local, state, and federal levels we connect businesses with resources to help them prosper.

As an investor and key stakeholder, you are joining public and private sector community leaders dedicated to creating long-term economic vitality in the region. This extensive network of key stakeholders shares a common goal towards catalyzing economic activity, working together to facilitate business successes.

As a business owner, you are working with Washington State's designated partner for local economic development. Our team is with you every step of the way, identifying resources and making community connections to facilitate and expedite the process. We are here to ensure you are connected and have what you need to thrive in our community.

CREDC ACTIVE COMMITTEES

- Officers/Executive/Board
- Finance
- Business Competitiveness
- Economic Development Partners
- Investor Relations & Alumni
- Lands For Jobs
- Nominations
- Policy And I-5 Taskforce
- Support People

STRATEGIC OBJECTIVES

Our vision is for Clark County to be recognized as one of the most inclusive, healthy, and amenity-rich communities in the country.

EXPAND BUSINESS

We support business growth and strategically market Clark County across the five key industry sectors that present the most opportunity for the region.

SUPPORT PEOPLE

We bring together stakeholders across the education system to foster skills development and prepare youth for economic opportunity.

CREATE PLACE

We work with strategic partners to advance regional transportation needs and empower communities to define placemaking strategies that elevate Clark County's quality of life.

SECTORS

We work with traded sector businesses of all sizes and industries. Our concentrated efforts focus on five strategic sectors which have been identified as having the most potential for growth in Southwest Washington.

- Software
- Computers and Electronics
- Clean Tech
- Life Sciences
- Technology Enhanced Production







INVEST IN ECONOMIC VITALITY

Get involved at the forefront of business and policy trends and help shape how our region promotes innovation and competitiveness.

- Build connections among a network of high-profile peers.
- Contribute to industry-advancing dialogue as a local thought leader.
- Elevate your brand and share your story with key public sector leaders and C-suite executives.

2024 INVESTOR

MOMENTUM

New & Increased Private Sector Investors (6)
New & Increased Public Sector Investors (5)

Totaling \$29,550

CREDC-FACILITATED

RETURNS 2021-2024:

	Capital Expenditures	Jobs Created/ Retained	Wins
4 Year Total	\$1.69 billion	3,926	42

LOOKING FORWARD

01

SHARE OUR
COMMUNITY'S
COMMITMENT
TO BUSINESS
SUCCESS.

02

POSITION US
TO OPTIMIZE
ECONOMIC
OPPORTUNITY.

03

CELEBRATE
INDIVIDUAL'S UNIQUE
CONTRIBUTIONS
TO OUR
COMMUNITY.

2024 TOTAL REVENUE

31%

Public Investment

24%

Private Investment

29%

Program Income

6%

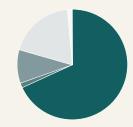
Event Income

9%

Revenue-Other

1%

Interest



XPENSES

\$1,128,510

2024 TOTAL EXPENSES

70%

Personnel

2%

Professional Fees

9%

Operation

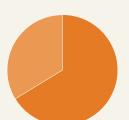
18%

Department Direct

1%

Other: Depreciation





\$812,000

2024 GRANT YIELD FOR BUSINESSES

37%

SRF Attraction Assistance

63%

Research, Development, and Demonstration Grant

BUSINESS RECRUITMENT, RETENTION, AND EXPANSION ACTIVITY

76

Total Active Pipeline Projects

35

New Recruitment, Retention, Expansion, and Growth Projects

GRANTS

FUTURE LEADERS PROJECT

5TH YEAR EXPANSION:

24

Interns Placed Across

19

Companies

BUSINESS DEVELOPMENT WINS

9

Recruitments & Expansions

7

Recruitments

2

Expansions

\$338 million

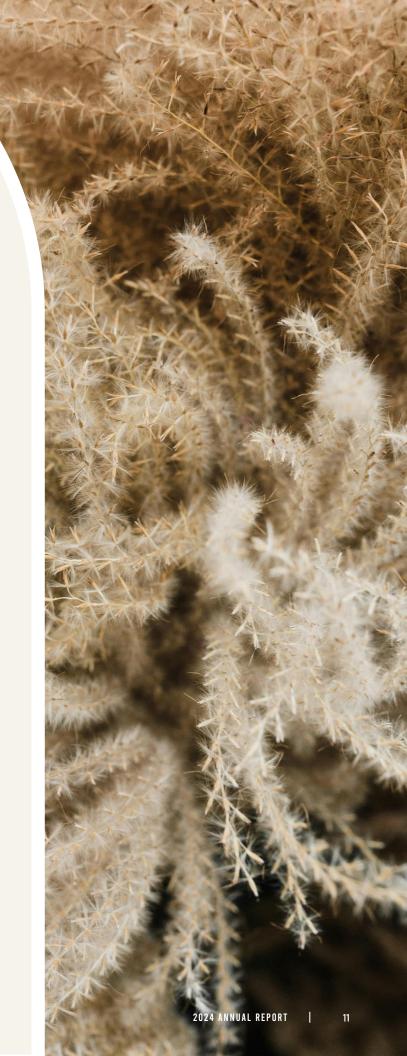
Capital Investment

445

New & Retained Jobs

343,506

Square Feet Subscribed







WASHINGTON APEX

ACCELERATOR PROGRAM

CREDC is proud to host the Washington APEX Accelerator here in Clark County. APEX provides assistance to small businesses wishing to sell to federal, state, and local government.

- In 2024, APEX at CREDC provided personalized advising to 153 new clients and conducted 105 follow-up sessions with established businesses, totaling 312 hours of dedicated guidance.
- Clients served by APEX in SW Washington secured 462 government contract awards, collectively valued at \$24,077,102.25.
- APEX hosted 19 events, attracting 641 attendees.

NEW WAYS TO GROW OUR MARKET

The federal government spends between \$900 million and \$1.5 billion annually across Oregon and Southwest Washington—but Clark County's bounty rings in at less than six percent most years.

With CREDC competing for and gaining the host seat for the Department of Defense-sponsored APEX program in 2023, companies county-wide now enjoy free workshops, networking, and one-to-one guidance on responsibly bidding and winning government contracts—federal, state, and local—as well as post award support.





OUTREACH/MARKETING



ATTRACT TOP TALENT

2.8 million





SOCIAL MEDIA ANALYTICS

JAN 2024-DEC 2024

Followers

132,190 | 25.38k

Impressions

9.42%

Average engagement rate

143

LINKEDIN INSTAGRAM

3,081 + 2550

Followers

Average reach per reel

7.7%

Average engagement rate

Reels

NEWSLETTER ANALYTICS

JAN 2024-DEC 2024

Emails sent

Open rate

AS WASHINGTON STATE'S **OFFICIAL ASSOCIATE DEVELOPMENT ORGANIZATION IN CLARK COUNTY, CREDC UNITES 150 PRIVATE AND PUBLIC** PARTNERS DEDICATED TO **ADVANCING REGIONAL ECONOMIC VITALITY THROUGH BUSINESS** GROWTH AND INNOVATION.

THANK YOU 2025 INVESTORS AND PARTNERS FOR YOUR SUPPORT

VISION MAKERS (\$30K+)













CEO COUNCIL (\$15K+)





MACKENZIE.



PRESIDENT CIRCLE (\$10K+)

Columbia Credit Union ilani Resort Kaiser Permanente Port of Camas-Washougal

The Columbian

GROWTH LEADERS (\$5K+)

Analog Devices Banner Bank City of Ridgefield City of Washougal Clark College Columbia Machine, Inc. DOWL Edge Networks Educational Service District 112 Frito-Lay, Inc.

Fuller Group Impact Washington JH Kelly Landerholm, P.S. LSW Architects NW Natural PacTrust Perkins & Co

PNC Financial Services Group, Inc. R.S. Holdings, LLC

Schwabe, Williamson & Wyatt SEH America

The Vancouver Clinic TSMC Washington

TwinStar Credit Union Umpgua Bank

Vancouver Business Journal

WaFd Bank

Tapani, Inc.

Washington State University Vancouver Washington Trust Bank

WSP

COMMUNITY COLLEAGUES (\$2.5K+)

Barrett & Co Biggs Insurance Services Camas School District CFM Advocates* CID Bio-Science City of Battle Ground City of La Center*

Clark Regional Wastewater District*

Comcast

David Evans & Associates

Fuel Medical

George Fox University

HAPO Community Credit Union*

Heritage Bank IBEW Local 48 Jordan Ramis PC

MacKay Sposito, Inc.

Maddox Industrial Transformer MAJ Commercial Real Estate*

Neil Jones Food Company* NW Association for Blind Athletes*

Pahlisch Commercial, Inc. Peterson & Associates, P. S.

PointNorth Consulting*

Riff Creative

Riverview Bank R II Business Services*

Scott Edwards Architecture*

Silicon Forest Electronics Inc.

Skanska USA

Speak Technologies* United Grain Corporation

Vancouver Housing Authority

Vancouver Innovation Center Visit Vancouver USA*

FRIENDS OF CREDC

Capacity Commercial Group Clark County Association of Realtors Davidson & Associates Insurance Fort Vancouver Regional Library Halbert Construction Hurley Development

iO Credit Union JPMorgan Chase KevBank MacDonald-Miller

Maul Foster Alongi Opsahl Dawson Pacific WRO

Port of Portland Port of Ridgefield Provision Group, LLC SGA Engineering & Design

Strategies 360

SW WA Regional Transportation Council

The Historic Trust

Tschau Partnerships, LLC

VEXOS

WasteConnections

We Work for Health Washington

WRK Engineers

BUSINESS SUPPORT PARTNERS

Association of Washington Business Clark County Historical Museum Community Foundation of SW Washington Cowlitz Economic Development Council Downtown Camas Association

Fourth Plain Forward Greater Portland Inc.

Greater Vancouver Chamber of Commerce

Hispanic Metropolitan Chamber Identity Clark County

Life Science Washington

Oregon BioScience Association Oregon Venture Fund

Portland Metro Chamber Portland Relocation Guide

Ridgefield Business Association Ridgefield Main Street

Ryd

SW Washington Contractors Association SW Washington PTAC

Technology Association of Oregon Vancouver's Downtown Association Washington Council on International Trade Washington Technology Industry Association

^{*}With multi-year agreements